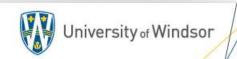


CROSS-BORDER INSTITUTE

SMART CORRIDORS – SMART BORDERS – SMART CITIES

- Key messages
 - Borders Matter
 - No "borderless world" in sight
 - Canada's cross-border economy
 - Cross-border supply chains
 - Air traffic control as a new border paradigm
 - Leverage technological transformation in logistics
 - Smart borders and smart cities



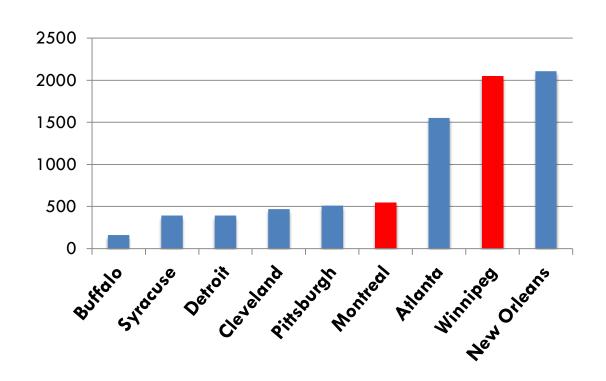


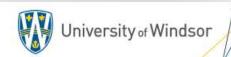
BORDERS MATTER: STYLIZED FACTS

- Canada is a trading nation but focused on the US
- Two components of Canada-US trade
 - Petroleum and other commodities
 - Cross-border supply chains
- Ontario's peculiar geography



HIGHWAY DISTANCE (KM) FROM TORONTO









ONTARIO'S HIGHWAY BORDER CROSSINGS

- Number and locations constrained by Great Lakes
- Detroit, Niagara and St. Clair Crossings Dominate
- Served by major highway corridors
- Commercial crossings
 - Cross-border supply chains
 - Major role for automotive
 - Traffic is regional, continental and global

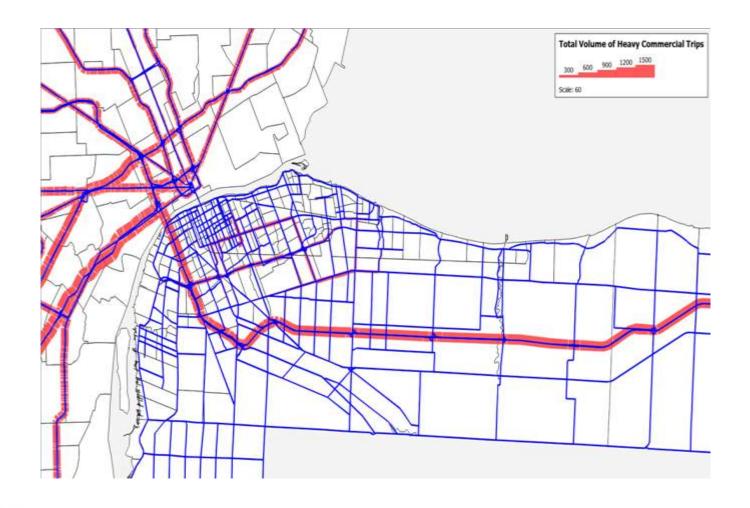


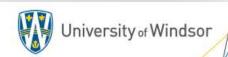






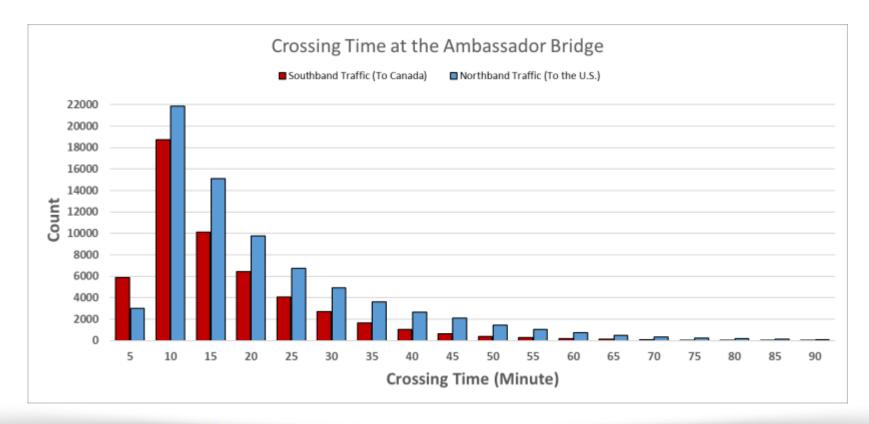


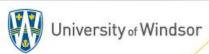






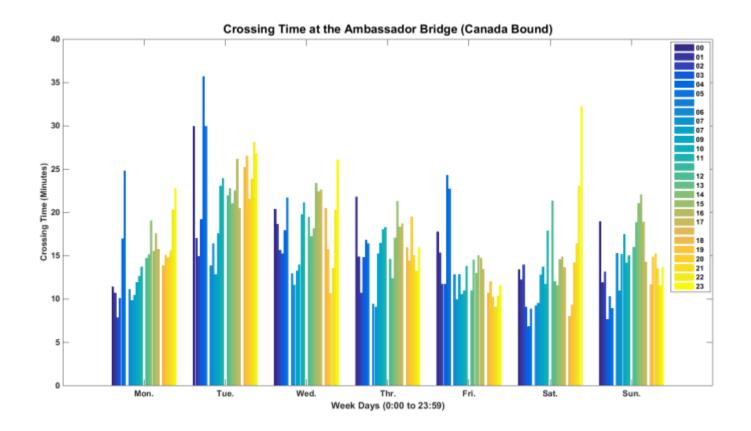
VARIABILITY IN CROSSING TIME AT AMBASSADOR BRIDGE (2016 DATA)

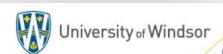




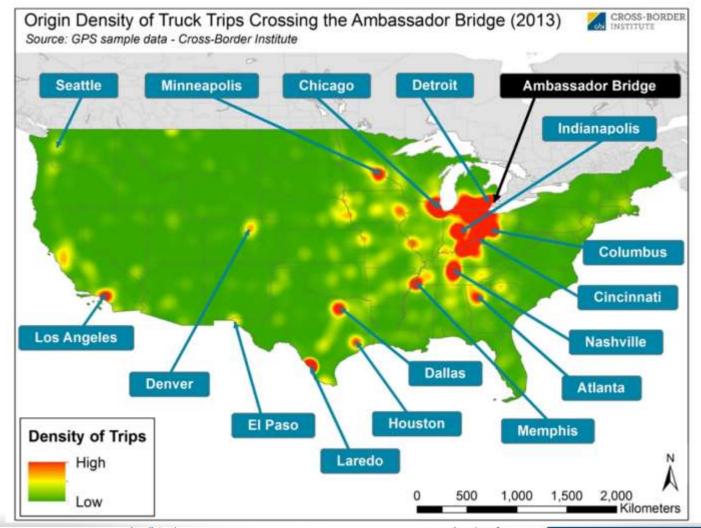


CROSSING TIME BY HOUR AND WEEKDAY 2016













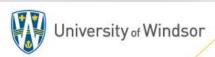
AIRPORT ANALOGY

- Congestion occurs because most border functions must occur at a single point in space and time
- Highway POE is like an airport with no air traffic control
- Limited information exchange one hour in advance
- Technology developments in logistics move toward ground-based air traffic control

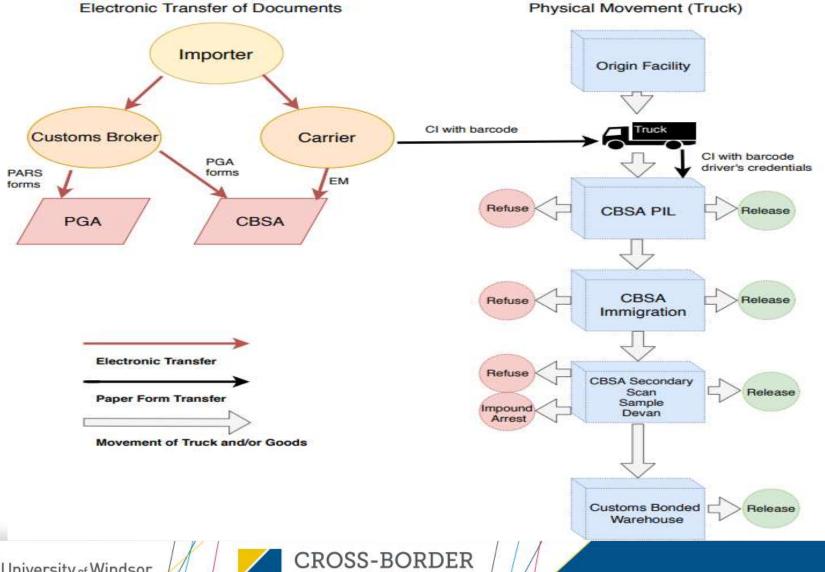


HIGHWAY POE (CANADA, PEACE BRIDGE)



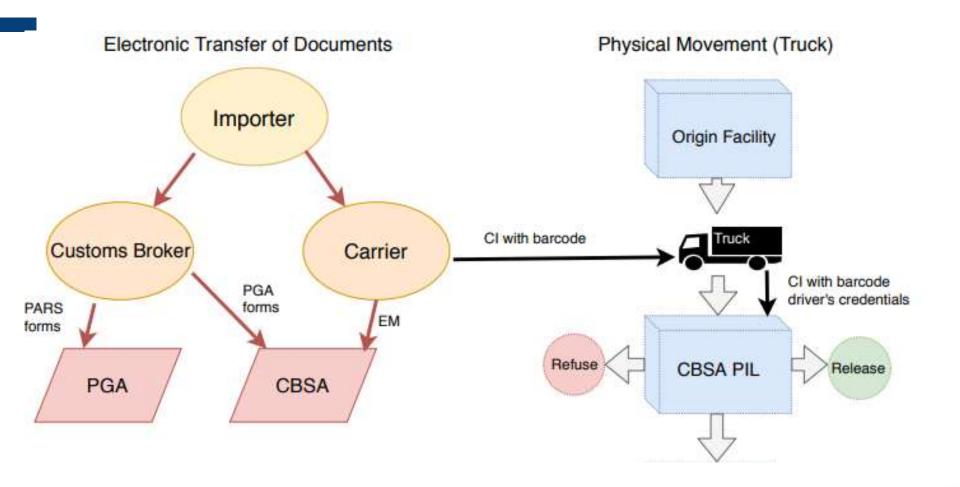


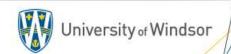




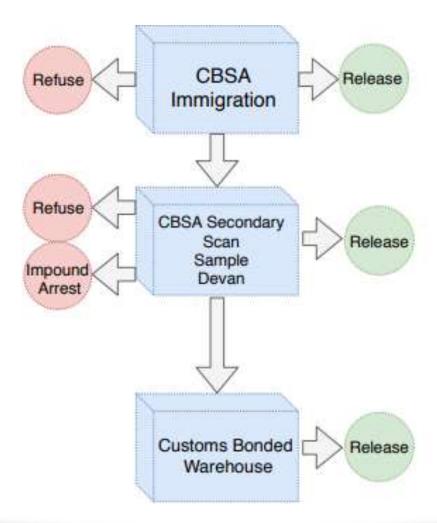
















TECHNOLOGY BOOM IN LOGISTICS























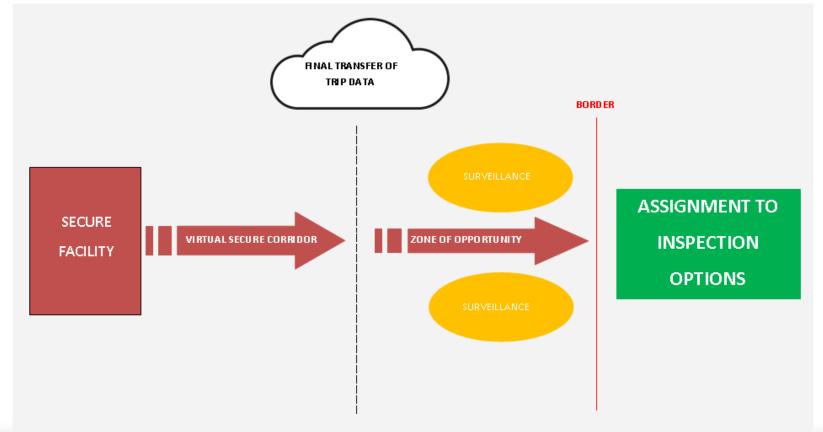


KEY TECHNOLOGIES

- Geomatics (Global Positioning Systems)
- Internet of Things (IoT)
- Artificial Intelligence / Machine Learning
- Distributed Ledger Technology (Blockchain)
- Automated vehicles



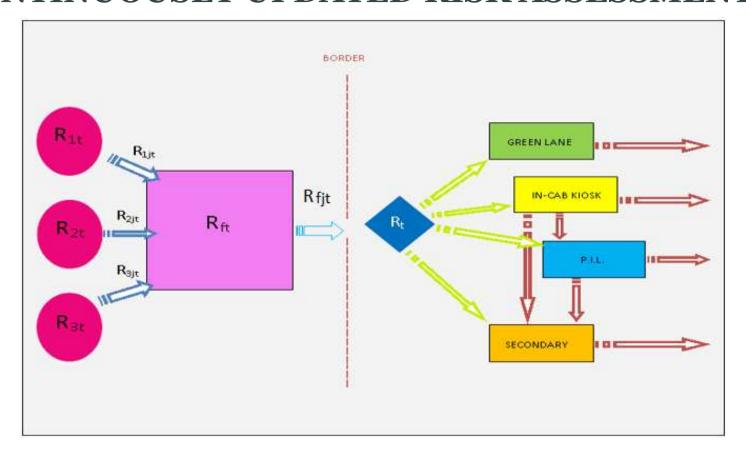
VIRTUAL SECURE CORRIDOR WITH REAL TIME GPS DATA







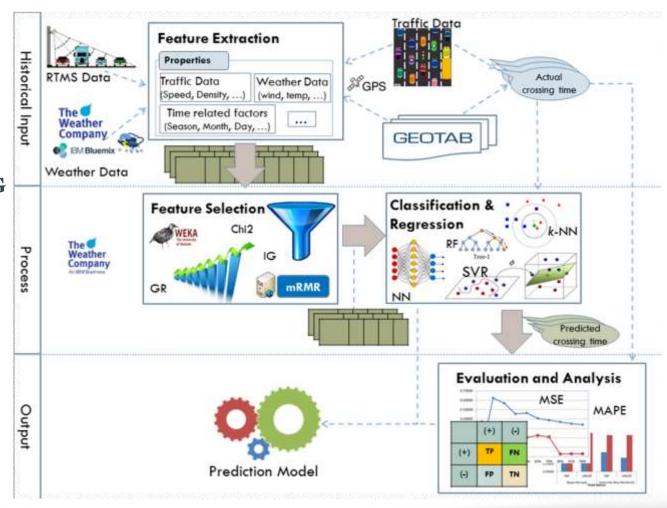
■ CONTINUOUSLY UPDATED RISK ASSESSMENT





CROSSING TIME PREDICTION

REAL TIME DATA
FUSION AND
MACHINE LEARNING







ARTIFICIAL INTELLIGENCE APPLICATIONS

Opportunities

- Targeting
- Natural language processing
- Object recognition

Challenges

- Legal implications of "black-box" models
- Training data
- Getting the "division of labour" right (people / AI)

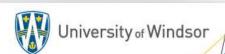




SMART BORDERS AND SMART CITIES

- Consistency in standards, interfaces, platforms etc.
- Smart cities -> Smart borders (with feedback)
- Privacy and data security
- The goal: low border friction without comprehensive harmonization







QUESTIONS?

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